



Australian Government



Australian  
**Charities** and  
Not-for-profits  
Commission

# WAYS TO EMBED GOOD GOVERNANCE IN YOUR CHARITY

**BRADLEY DYLAN**

Human Resources Officer | Executive Services

**GULNAAR GILHOOLY**

Advice Services Officer | Advice Services

March | 2022



# Hold meetings to make decisions and keep people informed



Different kinds of meetings:

- informal
- formal



Your charity's rules and any legislation that applies may set out:

- the number of meetings
- when to have meetings
- who needs to attend meetings
- if minutes should be taken, the format of minutes, who can access meeting minutes
- who can vote on certain topics, how voting happens.

# Comprehensive agendas and minutes for board meetings



Agenda to include:

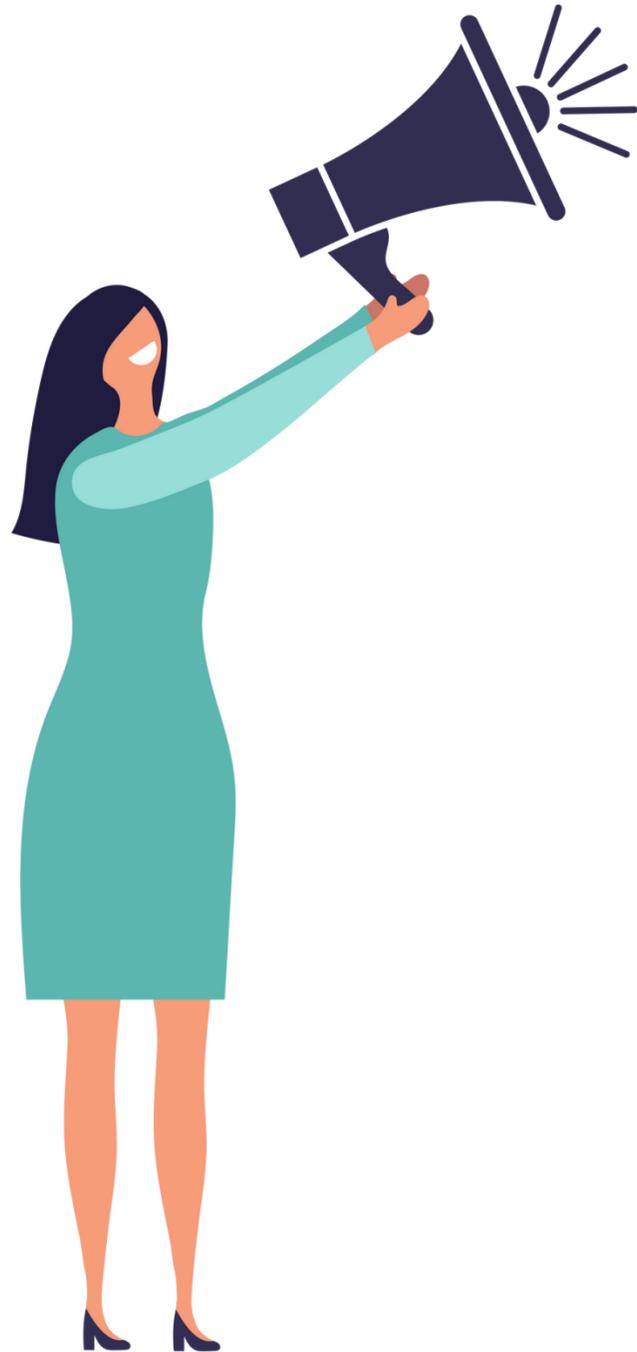
- strategic issues, and
- aspects of daily operation and management.

Minutes should be:

- thorough
- accurate
- approved and
- sent out to participants as soon as practical after the meeting.



# Regular communications for staff, volunteers, members, supporters and donors



Everyone with an interest in your charity has a desire to know what is going on.

Target the content and level of detail to the specific audience.

# Clear and accessible policies and procedures



Accessible policies and procedures means that the people who do the things covered by the policies and procedures (and their supervisors):

- know the policies and procedures, and
- can refer to the policies and procedures as they go about their day-to-day tasks.

# Defined processes for handling complaints and taking feedback

- Having a set, clear and consistent way that your charity can address issues which arise.
- Consider the improvements your charity can make to its operations and internal culture.

# Reviews, record-keeping and reporting



Review the things your charity does and take the time to learn lessons.

Build performance reviews into processes. Make reviewing and improving part of the charity's culture.



**Record-keeping:** Make sure there is a record, that the record is stored somewhere safe – electronically or physically – and people can access it when they need it. Maintain a good record-keeping system so your charity has ready access to the information it needs and the information it may need to produce to others (such as the ACNC).



# Reviews, record-keeping and reporting



**Reporting:** A charity board must know its reporting requirements; what information about the charity needs to be reported and to whom.

Ways to make sure you meet reporting obligations:

- Have a register that lists all the charity's reporting obligations
- Add deadlines and due dates to shared calendars
- Have the obligation as a standing agenda item for all meetings
- Make sure the people responsible for submitting reports are aware of their deadlines
- Mention obligations regularly in communications (for example newsletters, email updates)

